



**CODE OF CONDUCT FOR DIRECTORS AND
SENIOR MANAGEMENT**

KFin Technologies Limited

SIGNATORIES

Version	Prepared by	Reviewed by	Confirmed by	Approved by
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VERSION CONTROL

Version	Date	Description	Description of Changes
1.0	June 06, 2022	Code of Conduct for Directors and Senior Management	New Policy
2.0	June 10, 2026	Code of Conduct for Directors and Senior Management	Extension of the Company's Code of Conduct to all its subsidiaries and group companies

CODE OF CONDUCT FOR DIRECTORS AND SENIOR MANAGEMENT

I. INTRODUCTION

- A. Regulation 17(5) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (“**SEBI (LODR) Regulations**”) requires listed entities to lay down a code of conduct for all members of the board of directors and senior management.
- B. Pursuant to this requirement, KFin Technologies Limited (the “**Company**”) has formulated this code of conduct for directors and senior management (“**Code of Conduct**”) applicable to each member of the board of directors of the Company (“**Director(s)**”) and officers/personnel of the Company who are members of its core management team excluding the Directors, as described in more detail in Regulation 16(1)(d) of the SEBI (LODR) Regulations (“**Senior Management Personnel**”).

In view of the expansion of the Company’s organizational structure pursuant to the acquisition of entities under the Ascent Group, it is considered appropriate and feasible to extend the applicability of the Company’s Code of Conduct to all its subsidiaries and group companies. Accordingly, the Code shall also be made applicable to the Directors, Senior Management Personnel (SMP), and Key Managerial Personnel (KMP) of such subsidiaries and group companies, with a view to ensuring uniform standards of compliance, governance, and ethical conduct across the Group, with effect from the approval of Board of Directors.

- C. This Policy is intended to be in conformity with the SEBI (LODR) Regulations as on the date of its adoption. However, if due to subsequent modifications in the SEBI (LODR) Regulations or any other applicable law, a provision of this Policy or any part thereof becomes inconsistent with the SEBI (LODR) Regulations, the provisions of the SEBI (LODR) Regulations as modified shall prevail.

II. GUIDELINES OF PROFESSIONAL CONDUCT

- A. Each Director and Senior Management Personnel shall:

- (1) uphold ethical standards of integrity and probity;
- (2) act objectively and constructively while exercising his duties;
- (3) exercise his responsibilities in a bona fide manner in the interest of the Company;
- (4) devote sufficient time and attention to his professional obligations for informed and balanced decision making;
- (5) not abuse his position to the detriment of the Company or its shareholders or for the purpose of gaining direct or indirect personal advantage or advantage for any associated person; and
- (6) assist the Company in implementing the best corporate governance practice.

- B. Additionally, each Director shall:

- (1) not allow any extraneous considerations that will vitiate his exercise of objective independent judgment in the paramount interest of the Company as a whole, while concurring in or dissenting from the collective judgment of the board of directors of the Company along with its Subsidiaries and Group Companies (“**Board**”) in its decision making.

- C. Additionally, each Director referred to under Section 149(6) of the Companies Act, 2013 and the rules formulated thereunder, as amended (“**Act**”) and Regulation 16(1)(b) of SEBI (LODR) Regulations (such Director referred to as, “**Independent Director**”) shall:

- (1) refrain from any action that would lead to loss of his independence;
- (2) safeguard the interests of all stakeholders; and
- (3) where circumstances arise which make an Independent Director lose his independence, the Independent Director must immediately inform the Board accordingly.

III. ROLE AND FUNCTIONS

A. The Directors shall:

- (1) bring an objective view in the evaluation of the performance of the Board and the management;
- (2) scrutinize the performance of the management in meeting agreed goals and objectives and monitor the reporting of performance;
- (3) satisfy themselves on the integrity of financial information, and that the financial controls and systems of risk management are robust and defensible;
- (4) safeguard the interests of all stakeholders;
- (5) balance the conflicting interest of the stakeholders; and
- (6) moderate and arbitrate in the interest of the Company as a whole, in situations of conflict between management, shareholder's interest, and its Subsidiaries Group Companies. In the event of any conflict, the same should be immediately brought to the attention of the Company.

B. Additionally, the Independent Directors shall:

- (1) help in bringing an independent judgment to bear on the Board's deliberations especially on issues of strategy, performance, risk management, resources, key appointments and standards of conduct; and
- (2) safeguard the interests of minority shareholders

IV. DUTIES

A. The Independent Directors shall

- (1) undertake appropriate induction and regularly update and refresh their skills, knowledge and familiarity with the Company and its businesses;
- (2) seek appropriate clarification or amplification of information and, where necessary, take and follow appropriate professional advice and opinion of outside experts at the expense of the Company;
- (3) strive to attend all meetings of the Board and of the committees of the Board of which they are members;
- (4) participate constructively and actively in the committees of the Board in which they are chairpersons or members;
- (5) strive to attend the general meetings of the Company;
- (6) where they have concerns about the running of the Company or a proposed action, ensure that these are addressed by the Board and, to the extent that they are not resolved, insist that their concerns are recorded in the minutes of the meeting of the Board;
- (7) keep themselves well informed about the Company and the external environment in which it operates;
- (8) not unfairly obstruct the functioning of an otherwise proper Board or committee of the Board;
- (9) pay sufficient attention and ensure that adequate deliberations are held before approving related party transactions and assure themselves that the same are in the interest of the Company;
- (10) ascertain and ensure that the Company has an adequate and functional vigil mechanism and to ensure that the interests of a person who uses such mechanism are not prejudicially affected on account of such use;

- (11) report concerns about unethical behavior, actual or suspected fraud or violation of the Company's policy on code of conduct and business ethics;
- (12) act within their authority, assist in protecting the legitimate interests of the company, shareholders and its employees;
- (13) not disclose confidential information, including commercial secrets, technologies, advertising and sales promotion plans, unpublished price sensitive information, unless such disclosure is expressly approved by the Board or required by law; and
- (14) disclose to the Board the directorship proposed to be taken in any other body corporate.

B. The Directors shall:

- (1) act in accordance with the articles of association of the Company;
- (2) act in good faith in order to promote the objects of the Company for the benefit of its members as a whole, and in the best interests of the Company, its employees, the shareholders, the community and for the protection of environment; and
- (3) exercise his duties with due and reasonable care, skill and diligence and shall exercise independent judgment.

C. The Directors shall not:

- (1) involve themselves in a situation in which he may have a direct or indirect interest that conflicts, or possibly may conflict, with the interest of the Company;
- (2) achieve or attempt to achieve any undue gain or advantage either to himself or to his relatives, partners, or associates and if such Director is found guilty of making any undue gain, they shall be liable to pay an amount equal to that gain to the Company; or
- (3) assign his office and any assignment so made shall be void.

V. RE-APPOINTMENT

The re-appointment of the Independent Directors shall be on the basis of report of performance evaluation.

VI. RESIGNATION OR REMOVAL

The resignation or removal of a Director (including an Independent Director) shall be in the same manner as is provided in Sections 168 and 169 of the Act.

VII. DISQUALIFICATION FROM APPOINTMENT

A person shall not be eligible for appointment, and if appointed shall forthwith resign or be liable to be removed as a Director if:

- (1) he is of unsound mind and stands so declared by a competent court;
- (2) he is an undischarged insolvent;
- (3) he has applied to be adjudicated as an insolvent and his application is pending
- (4) he has been convicted by a court or any governmental authority of any offence, whether involving moral turpitude or otherwise. In such case, his disqualification to act as a Director shall be effective immediately;
- (5) an order disqualifying him for appointment as a Director has been passed by a court or tribunal and the

order is in force;

- (6) he has not paid any calls in respect of any shares of the company held by him, whether alone or jointly with others, and six months have elapsed from the last day fixed for the payment of the call;
- (7) he has been convicted of the offence dealing with related party transactions under Section 188 of the Act at any time during the last preceding five years;
- (8) he has not complied with Section 152(3) of the Act;

VIII. EVALUATION MECHANISM OF INDEPENDENT DIRECTORS

- (1) The performance evaluation of Independent Directors shall be done by the entire Board, excluding the Independent Director being evaluated.
- (2) On the basis of the report of performance evaluation, it shall be determined whether to extend or continue the term of appointment of an Independent Director.

IX. ANNUAL AFFIRMATION

All members of the Board of Directors and senior management personnel shall affirm compliance with this code on an annual basis.
